



8:00am - 9:00am REGISTRATION AND BREAKFAST

9:00am – 9:30am INTRODUCTION AND OPENING REMARKS

OMAR MARRERO, Secretary of State & Executive Director, AAFAF HON. PEDRO R. PIERLUISI, Governor of Puerto Rico

GOVERNOR'S PANEL: HON. PEDRO R. PIERLUISI AND HON. KATHY HOCHUL

HON. PEDRO R. PIERLUISI, Governor of Puerto Rico HON. KATHY HOCHUL, Governor of New York

HON. OMAR MARRERO, Secretary of State & Executive Director of AAFAF **MODERATOR**

10:30am – 11:30am

FISCAL MATTERS: A DISCUSSION ON EXPENDITURES & REVENUES, RESTRUCTURING, BUDGET, TAX COMPLIANCE & ECONOMIC INDICATORS

The leaders of the Puerto Rico Fiscal Agency and Financial Advisory Authority, the Office of Management and Budget, the Department of Treasury, and the Labor & Human Resources Department will provide updates on progress in fiscal matters, including budgetary and expenditure controls, tax revenues and compliance and provide an update on the restructuring process.

HON. FRANCISCO PARÉS, Secretary, Department of Treasury JUAN CARLOS BLANCO, Director, Office of Management and Budget HON. GABRIEL MALDONADO, Secretary of the Department of Labor and Human Resources

HON. OMAR MARRERO, Secretary of State & Executive Director of AAFAF **MODERATOR**

11:30am – 12:00pm FIRESIDE CHAT

Mr. Klain will share his views about his experience overseeing an agenda that included the American Rescue Plan, the Infrastructure Investment and Jobs Act and the Inflation Reduction Act and the impact of these acts on state and local governments, including Puerto Rico. Also, Mr. Klain will also share with the audience his views on the current political landscape and other pressing world events.

RON KLAIN, Former Chief of Staff of the White House & Strategic Counseling & Crisis Management Litigation Department, O'Melveny & Myers

12:00pm – 12:30pm KEYNOTE SPEAKER

HON. PEDRO R. PIERLUISI, Governor of Puerto Rico

12:30pm – 1:00pm LUNCH

1:00pm – 2:00pm:

DISASTER FUNDING: A PROGRESS REPORT ON RECOVERY AND RECONSTRUCTION EFFORTS

The heads of agencies that lead the reconstruction efforts will discuss the status of recovery and reconstruction following the impacts of the 2017 hurricanes and 2020 earthquakes.

MANUEL AJ. LABOY, MBA, Director, COR3 HON. WILLIAM O. RODRÍGUEZ, Secretary, Department of Housing ANNE BINK, Associate Administrator, Office of Response & recovery, FEMA MARION MOLLEGEN MCFADDEN, Principal Deputy Assistant Secretary, HUD

MARETZIE DÍAZ SÁNCHEZ, Disaster Recovery Deputy Secretary, Department of Housing **MODERATOR**

2:00pm – 2:30pm

PERSPECTIVES ON RECOVERY EFFORTS IN PUERTO RICO

IEM's President and CEO will provide the private sector's perspective on the recovery efforts of our Island. She will discuss ongoing efforts and collaboration between the Federal Government and Puerto Rico, with an emphasis on infrastructure projects and reconstruction efforts.

MADHU BERIWAL, appointed by President Biden to the National Infrastructure Advisory Council (NIAC), CEO & President, IEM

2:30pm – 2:45pm WHY PUERTO RICO: A NEW OUTLOOK ON OPPORTUNITIES

ELLA WOGER, CEO, InvestPR

2:45pm – 3:30pm

MOONSHOT OPPORTUNITIES: POSITIONED FOR ECONOMIC GROWTH

The heads of the Department of Economic Development and Commerce, InvestPR and Discover Puerto Rico will share information about initiatives that their respective organizations are spearheading to position Puerto Rico as a hub of growth and investment opportunities in the Caribbean and beyond.

HON. MANUEL CIDRE, Secretary, Dept. of Economic Development & Commerce ELLA WOGER, CEO, InvestPR BRAD DEAN, Chief Executive Officer, Discover Puerto Rico CAMERON MCKENZIE, President & Chairman, Chamber of Commerce in Puerto Rico, Honorary Consul of Japan in Puerto Rico

FRANCISCO CIMADEVILLA, Founder/CEO of Forculus Strategic Communications
MODERATOR

3:30pm - 4:05pm PUERTO RICO PUBLIC-PRIVATE PARTNERSHIPS: A VIEW INTO LESSONS AND SUCCESSES

Puerto Rico has been a leader in the public-private partnership space for over a decade, executing landmark projects in the transportation and energy sectors that are having transformational effects in Puerto Rico's economy and society. Fermín Fontanés will share his views on what has been accomplished almost 15 years after the enactment of Puerto Rico's P3 framework. Lisa Buglione will join Fermín to discuss lessons learned and what to expect going forward.

INTRO: LISA BUGLIONE, Executive Director, AIAI FERMÍN FONTANÉS, Executive Director, Puerto Rico Private-Partnerships Authority (P3A)

4:05pm – 5:00pm PUBLIC PRIVATE PARTNERSHIPS: INGREDIENTS FOR SUCCESS

Almost 15 years after the enactment of Puerto Rico's P3 Act, the island has been a leader in the P3 space, executing transformational partnerships with the private sector in the transportation and energy sectors. Leaders of P3 projects in Puerto Rico share their views on what have been the key factors for the successful implementation of these projects and how they are contributing to transformational changes.

JORGE HERNÁNDEZ, CEO, Aerostar Airport Holdings, LLC JULIÁN FERNÁNDEZ, CEO, Metropistas JAN FOMFERRA, CFO, Global Ports Holding, LLC

FERMÍN FONTANÉS, Executive Director, Puerto Rico Private-Partnerships Authority (P3A)

MODERATOR

5:00pm – 6:00pm NETWORKING COCKTAIL





8:00am – 9:00am REGISTRATION AND BREAKFAST

9:00am – 9:40am

A CONVERSATION BETWEEN AAFAF EXECUTIVE DIRECTOR OMAR MARRERO AND FOMB EXECUTIVE DIRECTOR ROBERT MUJICA

A little over six years after commencing operations, and with most of Puerto Rico's debt restructuring completed, there's new executive leadership at the Financial Oversight and Management Board for Puerto Rico. AAFAF Executive Director Omar Marrero, and new FOMB Executive Director, Robert Mujica, share perspectives on how to continue to work together on the tasks still at hand.

HON. OMAR MARRERO, Secretary of State & Executive Director of AAFAF ROBERT F. MUJICA JR., Executive Director of the Financial Oversight and Management Board for Puerto Rico

FRANCISCO CIMADEVILLA, Founder/CEO of Forculus Strategic Communications **MODERATOR**

9:40am - 10:40am ENERGY UPDATE: FROM GRID RECONSTRUCTION TO A RENEWABLE ENERGY FUTURE

Puerto Rico's energy sector has been at the forefront of all discussions related to the competitiveness and economic development prospects of the island. In recent years, the Government of Puerto Rico has delivered on the execution of historic and transformational transactions that will impact the economy and lives of Puerto Ricans for decades to come. The executives in charge of this transformation will share a glimpse into their plans and what are their views on current state of the Island's energy infrastructure and how they will be able to effect change to modernize and improve system reliability, resiliency and cost.

INTRO: HON. OMAR MARRERO, Secretary of State & Executive Director of AAFAF

LILLIAN MATEO SANTOS, Commissioner, Puerto Rico Energy Bureau BRANNEN MCELMURRAY, Managing Director, New Fortress Energy & CEO, Genera PR AGUSTÍN CARBÓ, Director of Puerto Rico Grid Modernization and Recovery Team, US Department of Energy

BJ DUCEY, Senior Vice President, Quanta Services

FERMÍN FONTANÉS, Executive Director, Puerto Rico Private-Partnerships Authority (P3A)

FRANCISCO BERRÍOS PORTELA, Deputy Assistant Secretary for Energy Affairs **MODERATOR**

10:40am – 11:10am

KEYNOTE SPEAKER RICHARD CARRIÓN, Chairman of The Board of Directors & Former CEO, Popular Inc.

INTRO: NATALIA ZEQUEIRA, Commissioner, Office of Financial Institutions of Puerto Rico

11:10am – 11:40am A THIRD-PARTY VIEW OF DATA MANAGEMENT AND TRANSPARENCY

CGI's Senior Vice President and head of U.S. South Operations will provide third party validation of the partnership with Puerto Rico and discuss data management and transparency.

VIJAY SRINIVASAN, Senior Vice President, U.S. South Operations, CGI

11:40am – 12:40pm CAPITAL MARKET: NEW PERSPECTIVES ON PUERTO RICO'S CREDITS

Representatives from leading firms in the municipal capital markets will discuss the state of the market, recent trends and expectations, including their view about Puerto Rico credits and the return of the traditional investor to these credits.

BRYCE PICKERING, Managing Director and Head of Trading, Braclays BRIAN OLSON, Director of Municipal Products, RBS Capital Markets ELLIOT MUTCH, Director & Senior Trading Strategist, BofA Securities, Inc. VIC KALAYDJIAN, Co-Head of Municipal Sales, Trading, and Research, Jeffries JARED FAND, Executive Director of High Yield Municipal Trading, JP Morgan

JUAN CARLOS BATLLE, Senior Managing Director, Turnaround & Restructuring, Ankura MODERATOR

MODERATOR

12:40pm – 1:00pm CLOSING REMARKS

HON. PEDRO R. PIERLUISI, Governor of Puerto Rico

9:30am – 2:00pm 1X1 SESSIONS

